

REPUBLIC OF SENEGAL

One People -One Goal -One Faith

MINISTRY OF PLANNING

CENTRE FOR DEVELOPMENT

POLICIES STUDIES-CEPOD

**23rd Session of the Board of Governors of the African Capacity Building
Foundation (ACBF)
Dakar, 26-27 June 2014**

Communication of Senegal to the introductory Forum

**The issue of performance monitoring in the framework of the
implementation of the “Plan Senegal emergent”**

Concept Note

June 2014

I. Introduction: Background and Rationale

The new “Plan Senegal Emergent “(PSE) adopted in December 2013 and presented to development partners in February 2014 sets targets for growth of 7% per annum. Its implementation is subject to a transformation of the structure of the economy. These choices reflect the strong commitment of the government of Senegal to drive the changes called for by the mobilized support of the people in favor of an emerging economy, caring society, and rule of law, accordingly to the vision guiding of the PES.

Indeed, the demographic transition experienced by the Senegal like the rest of the African Continent opens a window of opportunity that calls for creating the good jobs that will allow people of working age to generate productivity surplus, production and savings and help maintain the momentum of strong and sustained growth over time.

Moreover, in the context of deepening democracy that Senegal is experiencing, the new era of governance that accompanies globalization and development of information technology and communications mean that the state and ruling bodies and people are increasingly obliged to show tangible results in taking care of citizens’ needs.

In this regard, youth employment, skills development called for by the success of the PSE, infrastructure, the establishment of an environment conducive to innovation in the sectors of sustainable growth and improving quality of life and access to finance are useful indicators for assessing the effectiveness of institutions in the context of the implementation of the PES.

This means that in support to and because of the relevance of the PSE vision, strategic directions and action plan, the Government will be constantly challenged on delivering the expected results and on performance in achieving these results. In other words, monitoring and evaluation of the implementation is as important as the entire PES.

Monitoring and evaluation will be crucial, first, to meet the expectations of the people, secondly, to facilitate the mobilization of domestic resources through compulsory levies more accepted by an increasing share of taxpayers. Performance with which the PSE will be implemented will also provide compelling arguments when additional funds are to be sought from the domestic financial market or through bilateral and multilateral partners.

It is on the basis of these considerations that Senegal would like to take the opportunity of the forum to be held in introduction to the 23rd Session of the Board of Governors of the ACBF to share with participants both the guidelines of the Plan Senegal emergent and the Government's commitment to enhance the quality of performance monitoring ensure that the implementation of the PSE be a success.

II. Communication objectives

1. Overall Objective

Initiatives such as the Plan Senegal emergent are launched during the last few years by a growing number of African countries. They embody the new development challenges on the continent and the new role of the state in the management of these issues.

Through communication it plans to do in the introductory Forum of the 23rd Session of the Board of Governors of the ACBF that is to be held in Dakar on 26 and 27 of June 2014, Senegal expects to create an opportunity for fruitful exchange between African Ministers of economy, Finance and planning and with other participants on the issues and challenges surrounding the response to the renewal of Africa brought by strategic plans and other visions in the horizon of a generation time.

If one were to cite one among from these issues and challenges, it could be the demographic transition, or youth employment. Each speaker in the debate could enrich this list based on the experience and share with assistance strategies implemented in african countries as an effective response.

2. Specific Objectives

It is expected that discussions inspired by the communication allow ministers of economy, finance or planning to better establish the diagnosis sustaining strategic plans and to seize the opportunity of the process of monitoring and evaluation to better document future new revisions that may be required to reduce or expand the scope of these plans or the horizon of underlying visions.

Information on institutional frameworks and tools put in place for a successful implementation of the strategic plan and effective monitoring of performance made by public administration, would particularly attract the attention of representatives of countries like Senegal, which has to make awaited progress in this area.

Contributions are expected on the linkages between the main theme of the Forum, namely building capacity to mobilize domestic resources, and monitoring performance, especially in terms of establishing strong link sbetween resources and results to provide the strategic plan and its promoters greater legitimacy and credibility on the part of citizens.

III. Expected Results

The expected results can be stated as consisting in large discussions on targeted issues:

- The participatory process in public policy;
- The absorption of internal and external resources;
- Communication on the results of PSE -resources for results: what lessons from the experiences of executive performance measures.

IV. Outline

Thus, the communication of Senegal can be articulated around two axes:

1. presentation of the Plan Senegal emergent - issues, challenges and strategic directions;
2. presentation of the institutional mechanism for monitoring performance within the PSE and expected results.